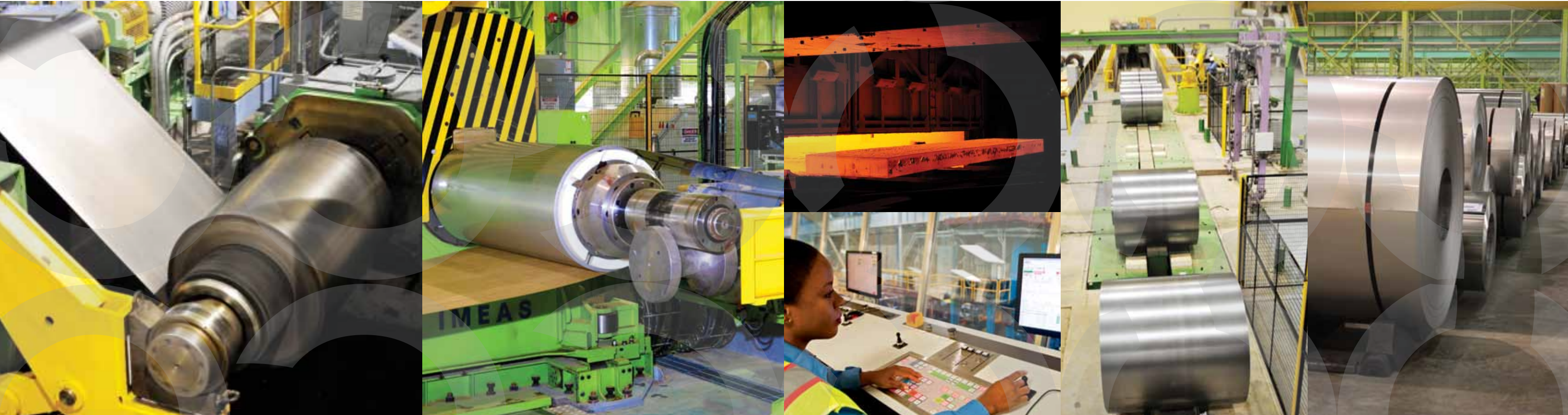


# Our Promise Fulfilled

The Economic Impact of ThyssenKrupp's Commitment to Alabama and Its People



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ThyssenKrupp Steel USA  
ThyssenKrupp Stainless USA



# The Promise

In 2007, ThyssenKrupp Steel USA and ThyssenKrupp Stainless USA chose Calvert, Alabama as the home of their new state-of-the-art carbon steel and stainless steel processing facilities promising Alabama jobs, business investment and community stewardship in return for the State’s cash investment of \$314 million and long-term in-kind and non-education tax abatement investment of up to \$400 to \$500 million. The first three years of the project generated jobs, growth and business for Alabama companies. Now that we’re operational, this will continue for generations to come.

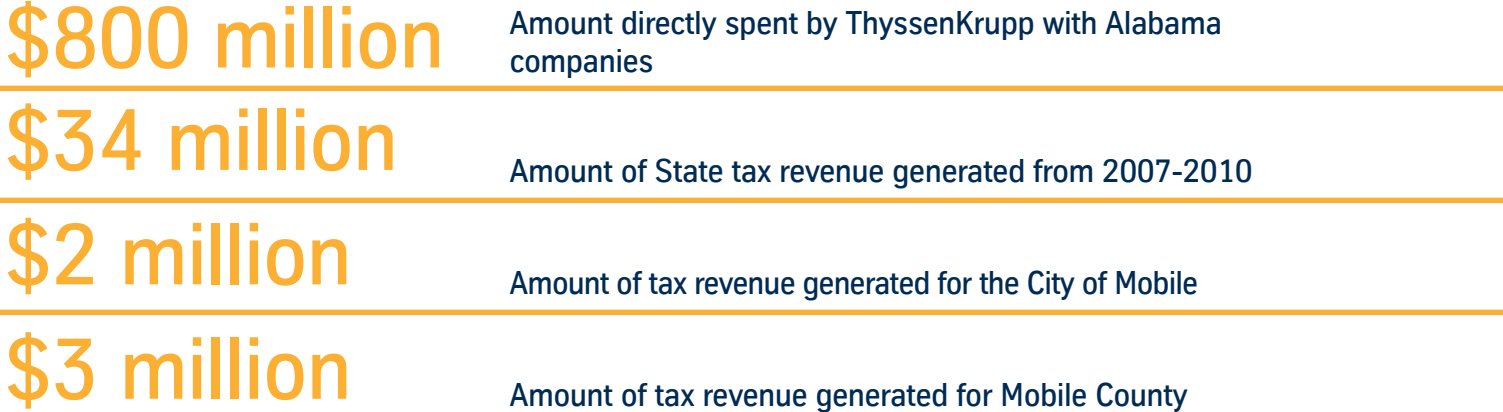
# We Have Invested in Alabama’s People

At the height of the world’s worst global economy since the Great Depression, when unemployment figures were among the highest in American generations, we began assembling a Team to manage and operate our new state-of-the-art facilities.



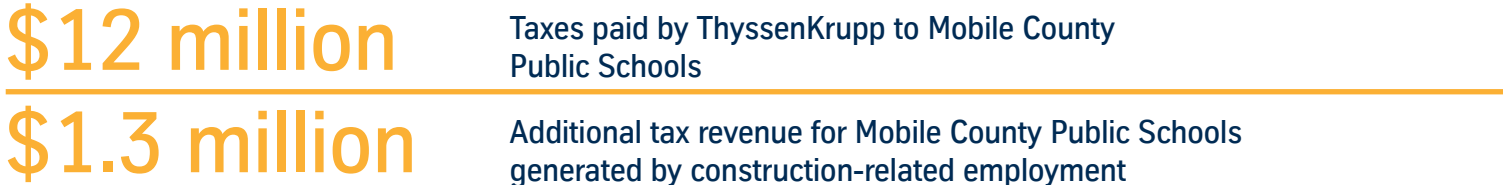
# We Have Invested in Alabama Business

During the first three years of the project phase, businesses, industries and government coffers around the globe suffered from an economic downturn in our economy. In Gulf coastal states, the recent oil disaster dealt a double blow to tourism related industries and businesses. ThyssenKrupp’s investment during this period helped soften the blow.



# We Have Invested in Alabama Education

Our companies are learning organizations. Our success depends upon constant technological innovation and continuous growth and improvement of the individual Team Members we’ve recruited. Our investment has helped strengthen the institutions of learning that will create our innovators of tomorrow.



# The Promise Fulfilled

During the first three years of the project and construction phase for ThyssenKrupp Steel USA and ThyssenKrupp Stainless USA, the investment made by the State of Alabama and its citizens has already begun to pay off. With both companies beginning operations in 2010, and hiring continuing to fill 2,700 safe, challenging and well paying jobs, ThyssenKrupp’s \$5 billion investment will be paying dividends to our state and community for many generations to come.

